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#### Inspiration.

As I reflect on my tenure as President of CARA, taking stock of projects and accomplishments, comings, goings and, regretfully, passings, I am in awe of the work that staff, colleagues and volunteers have done to sustain our mission and strengthen our core values.

We were sad to learn this year of Barbara Crutchley's passing. Colleagues were quick to react and offer moving testimonials to an outstanding individual who gave so much of her time and expertise to our community. Mentorship was paramount in Barbara's career and in her various roles at CARA and it is in that spirit that we wish to recognize her legacy by introducing a new award in her honour. Thus, starting in 2026, as a legacy to a dear friend and colleague, the Barbara Crutchley Prize for Mentorship will be awarded annually to individuals who have shown outstanding dedication in supporting their colleagues through active mentorship duties.

In closing, 2025 marks the 10-year mark of our transition from CAURA to CARA as we officially embedded college outreach in our mission and strategic priorities. On this anniversary, it is with great pleasure that I welcome Rachel Brown as CARA's first President from the college sector.

#### **Dominique Michaud**



### **Our Mission**

To foster research administration and management expertise in Canada by facilitating a strong and vibrant community, providing and facilitating robust career and professional development programs and services for members, and enabling synthesis and dissemination of information/knowledge on research administration and management with a view to developing individual and organizational excellence.





### **Our Vision**

To be the national, collaborative body of knowledge and expertise on research administration and management in the Canadian research landscape.



# **Our Values**

Equity, Diversity and Inclusion, which starts with dismantling systemic barriers to equitable participation in CARA and the research administration profession; to seek and value diverse representation in the CARA community as we are stronger, more productive, and effective because of diversity; and, to create a supportive, active, accessible, and diverse research administrator/management community that values a variety of perspectives, thoughts, and ideas.

Integrity, which includes respect, trust, transparency, and honesty.

**Transparency**, which includes a commitment to sharing information, experiences, insights, and best practices.

Relevance, by supporting innovation, forward thinking, learning, improvement, creativity, and inquiry.

> Sustainability, to ensure operational viability of the association.



The Canadian Association of Research Administrators (CARA) is a nationwide community that brings together research administration professionals fulfilling a diverse range of roles in a field that is complex and ever evolving. CARA is committed to supporting the profession by offering members a safe, inclusive, and equitable professional space to learn and grow through networking with peers, sharing best practices, professional development, mentorship, and leadership opportunities.

# 1074 Members



in Alberta



in British Columbia



in Manitoba



in New Brunswick



in Newfoundland



in Northwest Territories



in Nova Scotia



in Nunavut



in Ontario



in Prince Edward Island



111 in Quebec



in Saskatchewan



In Yukon Territory



7 International Members





**701** Members work at universities



Members work at colleges



Members work in academic hospitals or other clinical research settings



Members are government employees



Members work at institutes



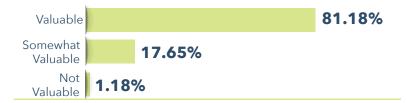
Members work at polytechnics



Our other members work in other settings or are future or retired research administrators.

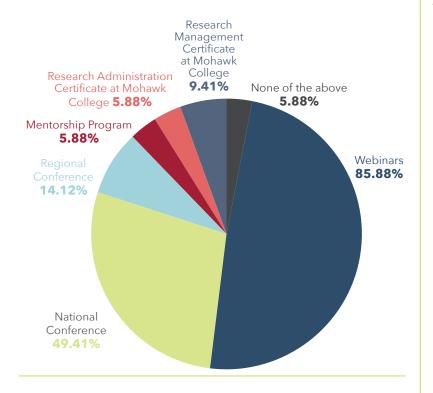
# **Membership Survey Results**

Do you think CARA provides valuable professional development opportunities through its activities?

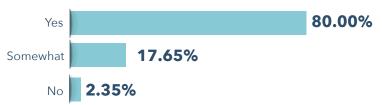


Which CARA professional development programs did you use last year?

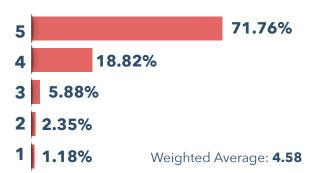
(please check all that apply)





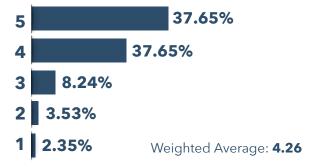






# How satisfied are you with your CARA membership?

(scale 1 to 5 - 5 is very satisfied)



# What time of year would you like the annual conference to be held?

January	2.41%
February	4.82%
March	7.23%
April	22.89%
May	67.47%
June	45.78%
July	8.43%
August	4.82%
September	9.64%
October	12.05%
November	8.43%
December	3.61%

Total Respondents: 83

# Highlights of the Year



#### **WE HOSTED**

our annual conference in Calgary



#### **WE CELEBRATED**

our 9-year partnership with The Personal Insurance Company



#### **WE HOSTED**

our final in person regional conference in Whitehorse, Yukon



#### WE CONGRATULATED

14 Research Administration Certificate graduates



#### **WE CELEBRATED**

453 students in the Research Administration Certificate, in partnership with Mohawk College, since 2017



# WE HAVE WELCOMED

54 students to the Research Management and Coordination Certificate, in partnership with Mohawk College, since 2022



#### **WE HELD**

100 webinars and other online events



#### **WE RECOGNIZED**

15 leaders in the profession during the annual awards ceremony





# Our Year in Numbers

members



delegates attended the national conference



conference delegates attended the CARA West conference

79 students in the Certificate in Research Administration

students in the Certificate in Research Management and Coordination

X followers

Webinar registrations

webinars

volunteers

Members of our LinkedIn group



expert presenters at the national conference

presenters shared their expertise at the CARA West conference

webinar presenters



# **Award Recipients**





We congratulate the 2024 award recipients and thank them for their exceptional contributions to the profession.

Walter Hitschfeld Award - Deborah Zornes

The Legacy Award - Robyn Roscoe

**Community Builder Award** - Mariam Hayward and Stephanie Warner

**Dan Chase Distinguished Service Award** - Donna Walker

Innovation Award - Gen Clark, Ann-Marie Field, and Brandi Povitz

**Inter-Institutional Collaboration Award** - Lupin Battersby and Krista Jensen

**Public Engagement and Advocacy Award** - Jamie McInnis

**Research Management Excellence Award** - Anita Sharma

Spirit of Kindness Award - Jill Caillou, Danielle Demiantschuk, and Heidi Smithson





# Research Administration Certificate Graduates

# **Congratulations to the 2024 Research Administration Certificate Graduates!**

Each graduate completed six courses covering the core components of research administration - the funding environment, ethics, integrity and governance, funding proposals, project management, financial management, and contracts and reporting. Thank you to all graduates for investing in their professional development and advancing the profession.

Sharleen Balogh Sarah DenBoer Keith Friedlander Annette Hurley Valeria Kolesova Natalia Kovaleva Rachel Lee Renfei Liao
Pierce Maguire
Debrah-Dawn Manuel
Sarah Novosedlik
Sajjad Surani
Michelle Tigere
Brendan Wehby-Malicki



# **Events**

**CARA delivered 2 conferences this year:** the national conference in Calgary, Alberta and CARA West in Whitehorse, Yukon.

We gratefully acknowledge the leadership of the conference planning committees and all 95 speakers at these events,

which were attended by 589 delegates.



2024 National Conference **Committee Chair** 



2024 CARA West Regional **Conference Chair** 





### **National Conference Committee Members**

Danielle Demiantschuk Sola Fasunwon Jennifer Freeman Darlene Hiles

Sivagowry Lewis Kelly-Anne Maddox Jamie McInnis

### **CARA West Conference Committee Members**

Erika Barrios Anna Krangle-Long Robyn Roscoe

Fleur MacQueen Smith Neera Vohra

#### **Mentors**

# Thank you, CARA mentors, for your generous leadership to newer research administrators.

The CARA mentorship program is entirely led by our senior leaders in the profession who volunteer general career advice, expertise in aspects of research administration, insight on skill development, and pointers for mentees to help them achieve their goals.

Mike Folinas Helene Noddin
Yvonne Kjorlien Justin Patton
Stacey Leavitt Kyla Reid
Anna LeMarquand Jill Rogers
Lisa Leung Robyn Roscoe
Kelly-Anne Maddox Gavyn Ryan
Karen Mosier Anita Sharma



# **Poster Judges**

Rana Mustafa

# We thank the 2024 poster judges for their leadership contributions in evaluating the posters in the annual competition.

Tom Barber Kristen Korberg
David Bruce Helene Noddin

Sue Funk Elizabeth Russell-Minda

Darlene Hiles Anita Sharma

# **Thank You Sponsors**

Thank you very much to the CARA 2024 National Conference Sponsors for supporting research administration in Canada.

2024

SILVER









**BRONZE** 











**NEIHR National Coordinating Centre** neihrcoordcentre.ca

**BRONZE** 





PRESIDENT'S RECEPTION



**SLIDE LOOP SPONSORS** 





**SPONSORS** 





**SPONSORS** 









# **Expert Presenters** in the 2024-25 Webinar Program



Thank you to the webinar presenters who shared their expertise with CARA members in 2024-25. The webinar program had over 2400 registrations underscoring how members value their peers' knowledge.

Pierre-Jean Alarco	Drew Gyorke	Paula Perri	
Scott Baker	Janet Halliwell	David Phipps	
Nicole Bennett	Valerie Harbour	Nathalie Podeszfinski	
Laura Bredahl	Gwen Elaine Thompson Hill	Katie Porter	
Aaron Brewer	Mark Hurdley	Virginie Portes	
Shelley Brown	Ross Huyskamp	Brandi Povitz	
David Bruce	Priya Jaggi	Ann-Marie Przyslupski	
Julie Caldwell	Michael Johnny	Marlon Rajakaruna	
Terry Campbell	Melissa Joyce	Kyla Reid	
Rochelle Caruso	Sherri Kogan	Eduardo Reyes-Serratos	
Snjezana Cekrlija	Jyoti Kotecha	Jill Rogers	
Thane Chambers	Michael Lam	Brian Romansky	
Frances Chandler	Sarah Lampson	Amanda Sawlor	
Sanjukta Choudhury	Guita Lamsechi	Heidi Smithson	
Gen Clark	Andrea Lee	Tamara Sone	
Kelly Cobey	Mark Leslie	Melissa Squires	
Erica Conte	Ann Liang	Nishat Tasnim	
Lucia Costanzo	Angela Luciano	Phil Thomas	
Veronique Covanti	Dawn McArthur	Regina Tiba	
Leslie Cove	Michelle McGinn	Taylor van Veen	
Kirstyn Dillon	Dominique Michaud	Michael Walesiak	
Vienna M. Doenni	Tony Michel	Martha Wallace	
Karine Duhamel	lan Milligan	Stephanie Warner	
Tera Ebach	Michelle Moldofsky	Nicole Westlund Stewart	
Sasha Eskandarian	Karen Mosier	Khadine Wiltshire	
Ann-Marie Field	Carolyn Mullin	Sharon Wu	
Mike Folinas	Michael Papapetrou	Angela Zeno	
Lauren Gogo	Sarah Passmore	Bonnie Zink	

### **In Memoriam**

CARA recently learned of the death of past president Barbara Crutchley in June 2023. Barb was the President of CARA (formerly CAURA) from 2009-2011 and continued contributing for many years after her term leading the association. From advising on board policy to participating in the panel interview for the executive director, Barb continued to give generously of her expertise year after year.

Barbara began working in research administration in 1980 and retired in 2017 from the University of Manitoba as Director, Office of Research Services. A respected leader in the profession, Barb was a warm, inclusive colleague whose influence on the profession is felt to this day. We remember her with fondness and gratitude.



Photo Courtesy of Tracy Mohr

From the very beginning of her time with CAURA, Barb was a consistently strong voice in the development of research administration in Canada. She was keenly aware of the growing complexity of the research administrative environment in Canadian universities and of the skills that needed to be developed and nurtured to successfully deal with that environment. Not only did she assist with acting as organizer or moderator of many conference sessions which explored and informed on topics dealing with research collaborations, partnerships, networks, US based funding just to name a few, but she also became actively involved as an organizer and speaker at annual workshops for new research administrators which became a regular and valued feature at CAURA's annual national conferences. It was in this area, in particular, that we discovered a common interest in engaging with and in welcoming new members into the CAURA network and it was one that offered us much fun and enjoyment as colleagues, but also as friends, during the nearly 15 years that we shared as members of CAURA. - Barbara Cox, President of CARA (formerly CAURA) 2000-2001

For those of us who had the pleasure of working with Barbara Crutchley, we learned much about the perennial quality of grounded professional leadership in the realm of research administration. She worked with great focus and was dedicated to CARA and its purpose and goals. She was a wonderful colleague, fun to present with, and charitable in sharing her knowledge and experience with others at any stage of their career. There was definitely an inimitable way about her, making it always such a pleasure to talk with her.

These words are not my own, but have stayed with me throughout my career: when we think about the people we look up to and admire; the ones we feel we are truly sharing a focus with on providing the best we can to our research community, it is never those driven by agendas and ambitious aspirations, but those who value what you and others have to say equally; who are kind and down-to-earth, charitable, grounded, and lead through their dedication to their craft. That was Barbara Crutchley and for many of us, her influence endures.

- Drew Gyorke, Former CARA board member

Barbara was widely respected for her knowledge and can-do approach, in the rapidly changing research landscape over her 30+ year career at the University of Manitoba. She set the stage for success of our Research Services Office and worked tirelessly to meet every challenge. She was extremely passionate about CARA, from delivering her annual workshops to working on the executive team, where she formed many strong friendships. She returned from annual conferences, refreshed, and ready to tackle the ever-growing needs of the research community.

- Tracy Mohr, Director, Grants & Research Operations, University of Manitoba

#### **Board of Directors**

We thank all our volunteers and especially our Board of Directors whose leadership and expertise ensure excellence in governance of CARA for all our members.



Dominique Michaud President Concordia University



Rachel Brown Vice-President Niagara College



Angela Zeno Treasurer York University

#### **Directors**



**Jacquelynn Brown** Saskatchewan Polytechnic



**Lauren Gogo**Hamilton Health Sciences



Kelly-Anne Maddox University of Ottawa



**Staff** 

**Sarah Lampson** Executive Director



**Karen Mosier** University of Saskatchewan



**Amanda Sawlor** University of Guelph



**Dean Strickland** *Memorial University* 

### Representatives from Federal Research Funding Organizations



Jas Michalski NSERC



Patrick Pilot



**Andrew Wakefield** *SSHRC* 



James Waring
CIHR



















# Highlights of the Year Ahead

#### **CARA 2026**

national conference in Richmond, BC



2

The Membership
Return on Investment

**Task Force** will begin its work



3

2000 attendees





# Thank °O. You